

## Chapter 7: Differentiation Strategies in Competitive Markets

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Being able to differentiate yourself from the competition is critical in today's fast-paced, extremely competitive business environment, when there are a billion items fighting for consumers' attention. Being unique is more than just a matter of survival; it is the key to thriving in an environment where creating an impact amid the multitude is critical to success. The pursuit of uniqueness, the endeavor to create a service or product that, in the eyes of consumers, separates a brand from its competitors, forms the basis of differentiation. This distinctiveness may manifest itself in a variety of ways, ranging from physical product qualities to intangible ones such as brand identity and customer experience. However, regardless of the specific form, the essential purpose is always the same: to give value that resonates with customers and fosters adherence and preference. Product innovation is one of the primary ways for making a difference. Creating new items that fulfill the wants and have increased functionality may provide a competitive advantage in a market since clients are fully informed of everything as technological discoveries are always changing. Businesses may sustain a competitive advantage and become industry leaders by using cutting-edge technology, implementing market research results, and fostering an inventive and creative culture. Differentiation is often based on the narrative around a brand, as well as the product's attributes and functions. In an era where media channels and information are more readily available, storytelling has emerged as an effective method for developing emotional relationships with clients. Companies may give their

goods significance and resonance, transforming them from commodities to symbols of identity and aspiration, by presenting compelling tales about the brand's ideas, history, and ambitions. Differentiation is more than simply tales and products; it encompasses the whole customer experience. Businesses must prioritize developing and providing seamless, memorable experiences that go beyond transactional contacts in an era when consumers are increasingly more picky and demanding. Companies may create touchpoints that excite and engage customers, fostering long-term relationships and generating advocacy and word-of-mouth referrals, whether via personalized service, user-friendly interfaces, or immersive retail experiences. The researcher's purpose is to completely assess and appreciate the various differentiation strategies used by firms operating in competitive markets. The research aims to examine the significance of difference in today's hypercompetitive climate, recognizing it as a vital factor in organizational success. The study's goal is to identify and classify different types of differentiation tactics employed by well-known companies in a variety of industries via a thorough review of existing literature and case studies. This category will serve as a basis for understanding the many differentiation tactics available to organizations. In his 1933 book *The Theory of Monopolistic Competition*, Edward Chamberlin introduced the notion of differentiation. In business and marketing, differentiation refers to the capacity to sell a product or service in such a manner that it stands out from the competition. It entails developing distinctive qualities, traits, or perks that distinguish a firm in the eyes of its clients. The scientists discovered that firms might develop unique marketing abilities to acquire a competitive advantage over rivals. Companies in competitive marketplaces must distinguish themselves in order to attract

consumers, raise pricing, and foster client loyalty. In today's competitive business environment, everything for everyone is no longer relevant when it comes to building consumer distinction. When making a purchase, today's buyers are better knowledgeable, well-versed in the products, and pricing is considered alongside distinctiveness and quality. Businesses distinguish their products and services from their competition in order to stand out. It entails developing distinctive characteristics, features, or perks that set a company's products apart from competitors' offers and attract potential clients. Customer service, price, distribution methods, product features, brand image, and market positioning are all examples of areas where differentiation may take place.

The differentiation strategy, as described by Porter generic strategies (Eldring, J. 2009), is a business method in which a corporation strives to significantly distinguish its goods or services from those of its competitors. Porter (1980) advocated three main business strategies in his well-known book, one of which was differentiation strategy. The fundamental goal of differentiation strategy is to provide unique qualities, features, and advantages that set the firm apart from its rivals while boosting the value and originality of the product for consumers. Giants in the telecom industry, like as Apple, have established their brands on exceptional product design and innovation. Its emphasis on small design, superior interfaces, and seamless hardware and software integration distinguishes it in the congested consumer electronics market. With devices such as Apple's iPhone, iPad, and Mac computers, the business has been able to establish a separate ecosystem, resulting in a dedicated client base and premium pricing. In today's world, organizations primarily rely on differentiation strategies to obtain a competitive edge, improve the company's reputation and brand image, and boost customer loyalty by providing consumers with

something unique or personalized to their requirements. The basis of differentiation strategy is UVP (Unique Value Proposition), which implies offering something unique and valuable that no other competitor can simply replicate. It may take several forms, including creating original product features, delivering premium quality, rapid service, cutting-edge technology, and unique design. Similarly, effective distinction requires a better knowledge of the consumer's requirements, desires, and preferences. Furthermore, excellent branding is critical to the differentiation strategy since the firm must build an own brand identity that connects with a distinct value proposition and target audience. Similarly, excellent communication and ongoing improvement are required to communicate the distinct advantages of differentiated solutions to clients. To remain competitive, businesses must consistently invest in innovation, quality improvement, and customer experience efforts. Companies who adopt a well-executed points of distinction strategy obtain a competitive edge over their competitors in the fast-paced market.

### **Developing a Differentiation Strategy**

The study asserts that organizations may acquire a competitive edge in the market in four ways. The first is differentiation, which entails concentrating on developing unique and distinctive goods or services that offer value to the client. By providing distinctive designs, creativity, and features, they may command premium pricing since the buyer perceives the product as better. (Larson, R. C. 2008) described one of the best examples of product differentiation of a well-established company; Dawlance, a famous home appliances company based in Pakistan, differentiates its products through various strategies aimed at catering to the needs of its target market. Dawlance distinguishes its products through localized product features, reliability and durability, energy efficiency,

design aesthetics, innovative features, high brand reputation, and trust. By using these tactics, Dawlance successfully differentiates its product in the highly competitive and technologically advanced home appliances industry, responding to the unique requirements and desires of its target clients in Pakistan and other foreign markets where it operates.

According to the researchers (Ze, Y., Abbas, H., Hussain, T., & Jiao, H. 2018), cost leadership, in which a brand competes by offering a cheap price, is the second best strategy for gaining a competitive edge in a market. As a consequence, they may provide more competitively priced goods and services, increasing their market share and profitability. Some of the most effective strategies to attain cost leadership include technological improvements, procuring less expensive commodities, and establishing efficient manufacturing procedures. Walmart, one of the world's biggest retailers, is an excellent example of cost leadership. It has established a competitive edge via a number of strategic initiatives centered on cost leadership and operational efficiency. The company's success is mostly due to its consistent emphasis on operational efficiency, cost leadership, and customer value, which allows it to adjust to changing market conditions and preserve its retail sector leading position. According to the report, the third most significant factor is focus strategy, which is often disregarded by businesses. Organizations that adopt a focus strategy prioritize catering to a certain market segment or group with unique wants or preferences. Emphasis tactics include regional emphasis, product specialization, and demographic focus. The company must decide whether to operate in a narrow market with cost leadership or uniqueness. The well-known researchers (Childs, M., & Kim, S. 2019) used the well-known luxury watch business Rolex as an example of how to use the focus approach by concentrating its efforts on catering to a certain

market segment—luxury watch enthusiasts looking for exceptional, high-quality timepieces. The well-known brand employs the focus approach by providing high-quality materials and workmanship, a limited product range, an iconic brand image, selective distribution, and a memorable retail experience for the customer. Rolex's focus approach is to excite clients who respect luxury, craftsmanship, and heritage by offering prestigious, high-quality timepieces. Furthermore, innovation and disruption are important strategic tactics for attaining a competitive edge. A company may obtain a competitive advantage by consistently investing in R&D, innovation and experimentation, and technical breakthroughs. Businesses that stress innovation often upset established sectors and create whole new niches. As a consequence, a number of variables, such as market circumstances, industry dynamics, and client preferences, influence strategy choices. To stay competitive in a changing market environment, some well-established, successful organizations often combine or change elements of these strategies over time (Moriro, D. L. 2018). Uber's ride-sharing platform represents transportation sector innovation and disruption. Using ride-sharing platforms, the company has redefined and challenged traditional taxi and transportation services. They've extended their offerings to include food and package delivery, as well as dynamic pricing, sometimes known as surge pricing, which adjusts rates in real time depending on supply and demand.

Growing firms today recognize the importance of tales and their influence on consumers, therefore they employ storytelling in marketing to make a statement. Brand storytelling is a strategic method used by businesses to communicate their brand identity, values, and purpose via tales that appeal to their target audience. It is also utilized for brand building, which enables

businesses to distinguish themselves from rivals and build emotional relationships with their consumers. Marketing managers have begun to use stories to engage with consumers and create emotional relationships with companies and goods. In brand storytelling, the tale must reflect the company's distinct identity, fictitious or real characters, a compelling storyline, addressing social and consumer issues, and leaving a lasting impact via emotional resonance. The sincerity and consistency of brand storytelling leave a lasting imprint on the audience's mind. The basic goal of brand storytelling is to use tales to develop emotional connections with customers and engage audiences, resulting in brand recognition and recall, which are the most crucial core qualities of any business. Some research found that brand storytelling has psychological effects that affect consumer behavior and lead to the purchase of that company's goods. (Hofman-Kohlmeyer, 2017).

The research sought to understand how people responded to advertisements and their shopping experiences. Modern companies use a range of techniques to improve their brand as part of their overall business plan. People have always been captivated by stories, which are easier to recall than facts. Well-told brand stories may affect consumers' brand experiences, which are described as the "sensations, feelings, cognitions, and behavioral responses evoked by brand-related stimuli that are part of the brand's design and identity, packaging, communications, and environment." Academics believe that a strong brand narrative should have many components, including advantages, authenticity, a first-person narrator, and a sense of humor. Additionally, narrative reduces customer price sensitivity and allows for product differentiation. Many well-known organizations use brand tales to engage their consumers. For example, Airbnb's "Belong Anywhere" motto emphasizes how the service allows clients to

interact with individuals from diverse cultures and see the world as locals would. Airbnb utilizes images, videos, and testimonials to provide a personal account of tourists' interactions with local hosts and their distinctive accommodations. The advertisement underlines Airbnb's objective of expanding beyond conventional hospitality and tourism to build a feeling of community and cross-cultural exchange. Customers are more inclined to trust a firm that tells a narrative, which increases brand awareness and product differentiation. Brand commitment is positively correlated with brand emotion and trust. Lin C.H. A brand narrative is a means of conveying to consumers the importance of products and brands. Brand narratives describe the origins, development, growth, benefits, values, and visions of a brand. To establish a successful product innovation strategy for distinction, many factors must be considered, including R&D skills, marketing strategies, and design implementation habits. Highlighted the relevance of R&D and marketing capabilities in affecting business performance, emphasizing the necessity for a complete product innovation strategy. The study looked at the relationship between product innovation strategies and design strategies, specifically in response to technology breakthroughs like 5G, emphasizing the need of aligning innovation with changing technologies and customer expectations (Lu et al., 2022). It offers a typology and innovation framework for product innovation strategies, highlighting the need of firms offering unique goods or services, revamping or updating existing products, and introducing new products to remain competitive. This is consistent with the notion of continually developing and upgrading goods to preserve a competitive advantage. It focused on the impact of strategic innovation management on business innovation performance, highlighting the process of revamping corporate processes to



create a competitive edge via improved goods. The present research focuses on the innovation strategies of multi-product organizations, highlighting the need of balancing product and process innovation strategies in businesses with different product portfolios. This implies that a complete product innovation plan should include the interaction of several sources of innovation. Furthermore, Bronkhorst et al. (2019) stressed the need of taking into account current commoditization levels and diverse IT product innovation types when developing an innovation strategy for IT organizations.

### **Crafting Unique Customer Experience Design Strategies for Competitive Advantage**

In today's competitive business environment, creating a unique customer experience design strategy is critical. Customer-designed strategies are critical for differentiation because they directly address the target audience's requirements, preferences, and expectations, resulting in a distinct and appealing value offer. By actively integrating consumers in the design process, businesses receive priceless insights into their needs, pain spots, and goals, allowing them to adapt their offers in ways that connect strongly with their target audience. This co-creation strategy not only guarantees that goods and services satisfy market specific expectations, but it also increases customer satisfaction and loyalty by exhibiting a true commitment to meeting their requirements. Customer-designed tactics instill a feeling of ownership and emotional connection in customers by making them feel appreciated and empowered to influence the goods and experiences they interact with. This emotional tie enhances brand loyalty and sets organizations apart from rivals who may take a more conventional, top-down approach to product creation. Furthermore, by requesting feedback and iterating based on client input, firms may remain

nimble and responsive to changing market dynamics, therefore keeping their relevance and competitive advantage over time.

It highlighted how customer experience-based solutions may provide a significant competitive edge. It was discovered that service organizations are increasingly focusing on controlling consumer experiences in order to differentiate and build loyalty. It also underlined the need of experience-based distinction throughout the customer engagement process, particularly in light of declining customer loyalty and rising client acquisition costs. Shopping websites in China have emphasized the significance of customer experience design in the creation and optimization of online platforms, as well as the relationship between experience innovation and service providers' inventive actions to give consumers with unique and different experiences. It emphasized that consumer views of a company's innovation in product, experience, and marketing promote memorable experiences and brand attachment (Teng & Chen, 2021). It stressed that customer experience is a holistic notion that includes all aspects of a company's product, emphasizing the need of taking a thorough approach to customer experience design. Designing experiences that go beyond simple transactions and have a long-term impact is critical for increasing brand loyalty and preference. To excite and engage consumers, organizations must carefully design all touchpoints, from visually appealing user interfaces to individualized interactions. Companies may differentiate themselves from the competition by focusing on customer-centric design principles and using data-driven insights. In this part, we will look at the strategies and approaches used by successful businesses to enhance the client experience and distinguish themselves. Advancements in technology may enable organizations to enhance their customer experience. (Sharma, 2016)



developed the notion of the experience profit chain, stressing the various connections between consumer and staff interactions that culminate in a cohesive human experience.

Zomerdijk and Voss (2009) proposed a theory-based set of principles for experience design, drawing on relevant literature in the topic. However, there may be a dearth in the literature on the use of service design as a differentiation strategy, particularly in the service industry. Corporate Storytelling and Brand Building discovered a gap between storytelling theory and practice, demonstrating that businesses often miss crucial variables like stakeholder benefits and emotion in their corporate narratives. This suggests a potential misunderstanding of how corporate storytelling may be utilized effectively as a distinguishing tactic to create great brands. Consumer brand storytelling contributed to the literature by looking at how consumers' stories influence brand attitudes via emotions and cognition. There may be a lack of understanding of how firms may employ consumer brand storytelling as a differentiation strategy to boost brand positioning and customer loyalty. An and Chen (2017) discussed Porter's overall competitive strategy, which included cost leadership and uniqueness. However, there may be a gap in the study when it comes to combining different methodologies and determining the optimum solutions for a variety of business settings. Service Innovation as a Mediator in Differentiation Strategy investigated the link between differentiation strategy and service innovation in the hotel industry. However, there may be some confusion regarding how service innovation acts as a mediator in the context of distinguishing tactics across industries.

Starbucks, the global coffee giant, is a prime example of a company that has mastered the art of differentiation in a highly competitive industry. Starbucks

has built a unique and long-lasting presence in the coffee industry by combining product innovation, brand story, and customer experience design. Starbucks' differentiating strategy is based on a consistent focus on product innovation. Since its inception, the company has continually provided new and innovative solutions to meet evolving client interests and preferences. Starbucks' menu is diverse, catering to a broad spectrum of customers, from its well-known Frappuccinos to seasonal favorites like the Pumpkin Spice Latte. Furthermore, Starbucks has shown a commitment to quality and sustainability by sourcing ethically and investing in initiatives like the Starbucks Reserve Roastery, which showcase rare and unusual coffees, hence enhancing its appeal to discerning coffee enthusiasts. Starbucks' experience with brand storytelling complements its efforts in product innovation. Starbucks has developed an emotional connection with its consumers, from its humble beginnings in Seattle's Pike Place Market to its present global ubiquity. Starbucks has developed a corporate brand that extends beyond coffee to represent a lifestyle and set of values that its devoted customer base accepts via initiatives such as the "Third Place" concept, which depicts Starbucks cafés as welcoming community hubs, and its commitment to social responsibility. Starbucks' differentiating strategy focuses on providing an excellent customer experience. Customers are enveloped in a warm and inviting atmosphere from the moment they step into a Starbucks, with carefully organized surrounds, friendly baristas, and a menu tailored to their preferences. Starbucks' unique use of technology, notably its mobile ordering and payment app, enhances the customer experience by providing convenience and customization at every step of the journey. One of Starbucks' most notable distinguishing features is its emphasis on customization. Customers may personalize their beverages to suit their own likes and preferences, creating a

sense of ownership and connection to the brand. Furthermore, Starbucks' loyalty program, Starbucks rewards, stimulates repeat visits and boosts customer engagement with personalized offers and prizes. Businesses in ever-changing competitive industries have a perpetual challenge: how to stand out from the huge diversity of alternatives accessible to customers. This argument delves into the many tactics employed by companies to stand out in crowded marketplaces, emphasizing the necessity of differentiation and how organizations achieve it. Effective distinction in product creation requires dedication to key principles and best practices. Research on differentiation strategy models has emphasized the importance of a successful differentiation model in increasing organizational performance, providing practitioners with the knowledge. Management principles and competitive strategies have been related to differentiation strategy execution, demonstrating the importance of traditional management principles in the context of new competitive strategies (Yoo et al., 2006).

### **Strategies for Standing Out**

The Product Development and Management Association (PDMA) conducted comprehensive research to identify trends and success factors in new product development (NPD) practices, emphasizing the importance of best practices in project management and NPD. The Product Development and Management Association's Comparative Performance Assessment Study highlighted the role of culture, social media, services, sustainability, open innovation, and global product development processes in Product innovation is one of the most common ways for firms to distinguish themselves. Innovation is a driver of differentiation, enabling businesses to provide unique features, capabilities, or advantages that distinguish their goods from rivals. Companies that spend

continually in R&D might remain ahead of the competition by predicting customer needs and preferences before they become popular. To distinguish their products and retain market leadership, tech titans like Apple and Samsung often include cutting-edge technologies into their cellphones, such as face recognition and augmented reality capabilities (Markham & Lee, 2013). Product innovation may not be sufficient to provide long-term differentiation. In today's market, when customers are overloaded with choices, the brand's narrative often plays an important part in grabbing their attention and loyalty. This leads us to our second strategy, brand storytelling. Effective brand storytelling is more than just advertising; it entails creating stories that connect with people on a deeper level, appealing to their emotions, values, and goals. Brand storytelling is an effective differentiation approach in a competitive market. It has been seen as a tactic for increasing customer engagement with brands. Visual storytelling, especially on platforms such as Instagram, has been recognized for its beneficial impact on marketing communication. Brand storytelling has been shown to affect brand preferences and attitudes via emotional and cognitive processes. In the age of disinformation, narrative responsiveness via brand storytelling has been recommended as a technique for maintaining brand value (Mills and Robson, 2019). Furthermore, storytelling has been related to increased brand loyalty and is seen as a co-creation tool for luxury businesses in the digital era. Furthermore, evaluating digital brand storytelling has developed as a new trend in marketing and brand development, especially in terms of sustainability. Nike and Coca-Cola have perfected the art of storytelling, drawing on their rich histories and connecting their message to social trends and cultural movements to create meaningful connections with their consumers.



Distinctiveness goes beyond the outward characteristics of goods and companies and encompasses the whole client experience. This is where customer experience design emerges as a critical tactic for distinction. Companies that value customer experience understand that every touchpoint, from first awareness to post-purchase assistance, influences the overall impression of the brand. Customer experience (CX) refers to a customer's whole view and engagement with a firm throughout their journey, including all touchpoints from first awareness to post-purchase assistance. In competitive marketplaces, differentiation via customer experience entails providing a better and unique trip that surpasses customers' expectations and builds loyalty. The customer experience plays a crucial role in enabling revolutionary performance and business model innovation. It has been recognized as a critical aspect in gaining a competitive advantage and increasing consumer loyalty. Furthermore, customer experience has been related to the building of brand love and emphasized as a co-creation tool for improving consumer connections with businesses. The idea of customer experience is multifaceted and has many implications across sectors, demonstrating its importance in a wide range of business scenarios. Companies that value customer experience engage in knowing their customers' requirements and preferences, maximizing touchpoints, providing customized experiences, and constantly upgrading procedures in order to increase happiness and loyalty. Customer experience influences enjoyment and brand loyalty, especially in service-driven production and differentiation. Furthermore, a customer-centric approach has been shown to enable successful differentiation, resulting in greater customer loyalty and profitability (Palacios-Marqués et al., 2016).



Companies can increase customer loyalty and advocacy by providing seamless, personalized experiences across multiple channels. For example, Amazon and Zappos have built their success on a consistent focus on consumer satisfaction, incorporating features such as one-click purchases and hassle-free returns to improve the overall shopping experience. Successful differentiation strategies often combine these tactics, tailoring them to the target market's unique demands and traits. A premium fashion company, for example, may distinguish itself via product innovation, such as exclusive fabric advancements, as well as a brand narrative emphasizing legacy and workmanship. Similarly, a specialized organic food firm may distinguish itself via product innovation, such as the introduction of novel ingredients or tastes, and customer experience design, such as the provision of educational materials and focused suggestions to customers. Differentiation is not without obstacles. In rapidly changing marketplaces, rivals may swiftly replicate new features or storylines, reducing a brand's unique offering. Furthermore, maintaining consistency across many touchpoints and channels requires continuous investment in resources and skills. Furthermore, differentiation initiatives must be in line with the overall company strategy and value proposition, ensuring that they appeal to target consumers while also contributing to long-term growth and profitability.

The value of difference cannot be emphasized. The study looks at a range of techniques used by firms to differentiate themselves from competitors and get the attention of customers. Product innovation is a key driver of distinction. Companies may remain ahead of the competition and provide distinct value propositions to their target audiences by constantly improving and updating their services. A dedication to innovation, whether it's providing new features,



using cutting-edge technology, or creatively reproducing current items, may help a business stand out in competitive marketplaces.

Another important component examined in the study is the influence of brand storytelling. In an age when customers want authenticity and deep connections with the organizations they support, storytelling is an effective tool for distinction. Companies may build strong and lasting connections with their customers by creating captivating stories that represent their ideas, objectives, and emotions. Whether via advertising campaigns, social media interactions, or brand messaging, storytelling helps organizations differentiate themselves by building a unique identity and cultivating brand loyalty. The research emphasizes the importance of customer experience design as a driver of difference. In today's experience-driven market, creating excellent client experiences is no more discretionary, but rather required. Companies can create memorable experiences for their customers by concentrating on every touchpoint along the way, from pre-purchase conversations to post-sales assistance. Prioritizing the customer experience, whether via personalized service, seamless omnichannel integration, or user-friendly interfaces, may help a firm stand out in competitive marketplaces while improving customer loyalty and advocacy. Several effective differentiation tactics used by significant firms across sectors are examined throughout the study to unearth the keys of carving out a distinct and defensible market position. By analyzing case studies and real-world examples, the report provides light on the methods and approaches that have proved beneficial in helping firms distinguish themselves and prosper in highly competitive contexts. Finally, the research provides extensive advice for businesses looking to traverse the intricacies of contemporary marketplaces and establish themselves as industry leaders via



strategic distinction. A number of important trends and changes will impact the future of differentiation. First and foremost, digital transformation is increasingly important. As digital technologies pervade all aspects of business and society, businesses must embrace innovation and modify their strategies to suit the evolving requirements and expectations of digital-native customers. To differentiate themselves and remain ahead of the competition, organizations must use big data and artificial intelligence to boost customization, as well as embrace e-commerce and omnichannel shopping.

Differentiation strategies help businesses succeed in competitive marketplaces by providing distinct value propositions that distinguish them from competitors. Successful differentiation strategies are based on a thorough knowledge of client demands and preferences, enabling businesses to adjust their offers to provide higher value. Companies can improve their visibility and relevance in the marketplace by effectively communicating their unique benefits through marketing and branding efforts. As customers' interest in sustainability and social responsibility grows, businesses' commitment to environmental stewardship and ethical business practices will become more important in terms of differentiation. Brands that demonstrate a genuine commitment to sustainability, whether through eco-friendly products, ethical sourcing, or carbon-neutral operations, will attract more conscious consumers and gain a competitive advantage in the market. The rise of experience-driven consumption will continue to have an impact on differentiation initiatives in the years ahead. In an era where experiences are valued as much as, if not more than, goods, organizations must prioritise the creation and execution of immersive and unforgettable experiences that build emotional connections and consumer loyalty. Companies that succeed in creating meaningful experiences,



whether through immersive retail concepts, engaging digital platforms, or personalized service offerings, will stand out in crowded markets and command higher prices. As industrial lines blur and specialized markets grow, differentiation opportunities and challenges will emerge. As entry barriers collapse and new rivals arise from unexpected places, firms must continually innovate and reinvent themselves to remain relevant and capitalize on new growth possibilities. This might include entering new markets, collaborating with complementary businesses, or redesigning current organizational structures to better match evolving customer expectations.

Teixeira et al. (2012) concentrated on customer experience modeling and service design, allowing for the organization of complex data. However, there may be some confusion regarding how customer experience modeling may be effectively employed as a differentiation strategy to create unique and engaging customer experiences. The researcher investigated the benefits and risks of storytelling in place brand co-creation. There may be a misconception of how narrative may be utilized to differentiate place branding and destination marketing. It stressed the importance of brand storytelling in capturing tourists' imaginations in the context of lodging services. However, there may be a lack of understanding of the specific themes and tales that may effectively differentiate housing services and attract consumers. Value Pine (2020) developed a changeable employee experience design for customer value, identifying the customer-employee connection as the experience profit chain. There may be a misconception regarding how employee experience design might be strategically linked to differentiation activities to deliver unique customer value propositions. These potential gaps in the literature review on differentiation strategies open up opportunities for additional research and exploration in a

variety of domains, including service design, corporate storytelling, competitive strategy integration, and the role of customer experience and employee engagement in differentiation. Companies can position themselves for sustained success by embracing innovation, cultivating an excellence culture, and prioritizing customer satisfaction.



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